UKIAH, 1904:

A Modest Footnote to the History of the Council-Manager Form of Municipal Government
In the United States

Randy H. Hamilton
Visiting Scholar
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Working Paper 89-2
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Has an error been made? Without exception, all histories of municipal government in the United States report that it originated in Staunton, Virginia in 1908. The histories paraphrase or repeat the supposed facts as determined by the International City Management Association (ICMA): 1.

Professional city management in the United States ... has its roots in the council-manager plan as does ICMA. The first appointment to a position similar (emphasis added) to a city manager was 79 years ago, in 1908, in Staunton, Virginia, where a 'general manager' was employed to oversee the administrative functions of a municipality. The first adoption of the council-manager plan is usually considered to have been in Sumter, South Carolina, in 1912 ...

This accepted history is inaccurate! Research of original minutes, records and ordinances, correspondence and contemporary newspapers as well as a California Supreme Court decision shows that the Council-manager plan originated in Ukiah, California, by ordinance of February 15, 1904. A city "Executive Officer" was appointed there nearly five years before the appointment of a "General Manager" in Staunton. 2. According to a published article in the Ukiah Republican Press in April, 1904, "Warren DeMerritt was appointed Executive Officer to serve at the pleasure of the Board of Trustees." 3. Neither in Staunton nor in Ukiah was the original title that of "City Manager."

Examination of roles and functions shows both to have held a position "similar" to a city manager to "oversee the administrative functions of a municipality."
Brief blurbs asserting Ukiah's claim appeared in the May, 1969, issue of National Civic Review and the February 16, 1969, bi-weekly ICMA City Managers Newsletter, as a result of letters written to those publications by the Ukiah's then city manager Lyell Cash, (copies of which are in the author's possession), it has remained for later research to flesh out the matter in order to successfully rebut the accepted history. This research clearly shows Ukiah not to have been accorded its rightful place in the history of the Council-manager plan.

Most probably the historical error stems from the fact that Ukiah was far from the communication centers of the East where the short ballot, electoral reform and progressive movements were centered in New York City. One author, who did not pursue the matter much further, noted that "More important, Staunton, not Ukiah, caught the eye of Richard S. Childs a relatively obscure figure who gave the city manager concept national prominence and popularity." Childs, Secretary of the Short Ballot movement was far from Ukiah. He had "access" to the press, a mimeograph machine and was industrious (not to say zealous) in turning out press releases on behalf of the reform movement(s).

[On February 10, 1911, came my press release from the National Short Ballot Organization ... "A 'City Manager' Like Private Corporations. ... The Release ended: 'The development of an appointive Chief Executive will be attacked by some provincials no doubt as an unheard of innovation.'" It is worth noting that Childs used the term "Chief Executive" not "City Manager," and thus the original title used in Ukiah was closer to Childs'
thoughts than the title used in Staunton.

As much or more than Staunton's first city manager (Ashburner), Ukiah's first city executive (DeMerritt) met Bollens and Ries' test of the "unique element of the council-manager plan ... the presence of a fulltime professional participating in the policy process of city government and exercising supervision over the day-to-day management of local administrative agencies." 6.

Ukiah, a sixth class municipality, passed Ordinance 114 on February 15, 1904, which read in part: "The Board of Trustees of Ukiah City do ordain as follows: Section 1. A new (emphasis added) new municipal office is hereby created the incumbent of which shall be known as Executive Officer and who shall hold office at the pleasure of Said Board." 7. This was almost five years before Staunton's ordinance took effect.

Childs, however, with his propaganda machine going full blast for Staunton did not, at the time, know about Ukiah. In an oral history interview Childs recalled that his source concerning city management as a profession was an article written by John Croscy in the Municipal Journal, December 29, 1909, "The Staunton Plan." From this article, Childs concluded "Charles E. Ashburner was selected and installed in April [1908] as unquestionably the first city manager anywhere." 8. Similar articles in Harper's Weekly in 1910 and 1911 and "Running a Town as a Business," in World's Work in 1911 caught Childs' eye. With Childs' mimeograph machine cranking out articles press releases and reprints, there was no chance for Ukiah
to get its rightful place in the historical sun.

It is my contention that the first published article dealing with a professional approach to city management also came from California. Haven S. Mason, first secretary of the League of California Cities laid down a challenge in the August, 1899, issue of *California Cities* which Ukiah was the first city in the nation to answer. 9. Ukiah was then (and now) a member of the League and a member of the Board of Trustees received a copy of the magazine. Childs never knew of Mason's article, written a full ten years before the Staunton experiment. William N. Cassella, Jr., an associate of Childs for over 30 years and for many years Executive Director of the National Municipal League (which owes its origin to the Short Ballot Movement) recently was asked to comment on the Mason editorial. He wrote the author to say "Thanks for sending me the several items ... I am sure the 1899 piece was a first. You know Dick Childs never claimed to have originated the idea. He said, however, that it was correct to call him the 'father' of the plan because he was its original 'promoter' and in order to be a 'father' you have to have 'children.'" 10.

When Ukiah's experience was brought to Childs' attention by the article in the *City Managers Newsletter* by Cash, he dismissed it by saying "he [the city executive] may have been the only fulltime man on the municipal payroll." 11. Again, Childs far from the scene was wrong. Ukiah was what we now call a full service city. It had ten different municipal funds (street improvement, street lighting, electricity plant improvement,
business, police and public order, fire laws and ordinances, sewers, sidewalks and health). The Board of Trustees operated with nine Committees (finance, streets, public improvements, electricity, police and public order, fire, sewers, sidewalks and health). More than 30 persons are clearly identified as employees of the city in the minutes of the Board of Trustees for May and June 1904, certified copies of which are in the author's possession.

Mason's article comports fully with the "unique concept" of the Council-manager plan as defined by Bollens.

Why should there not be a distinct profession of municipal managers, the same as we now have composed of lawyers, of doctors, of engineers, of accountants and others? We have come to look upon municipal management as a business, calling for the exercise of sound business judgment (sic) and the application of strict business principles. ... a great many people assume that anyone who has successfully conducted a business can manage a city with equal success. That this idea is a mistaken one is apparent. ...

We would expect [the manager] to be something of an engineers ... know whether the public works were being operated with economy or whether the employees were competent or incompetent ... an accountant and be able to inspect the books of the several municipal officers ... fair knowledge of municipal law ... understand the management of fire departments.

These are, perhaps, the most essential qualifications ... the truth is that we have not yet commenced to educate men to the profession of city managers. And it should be apparent to all who concern themselves in municipal affairs that it is time ... to commence to fit men to occupy municipal positions. We have too long assumed that any successful drygood merchant could step from his present occupation and administer to the needs of a municipality with equal success.
Municipal management should be a profession by itself ... . Let one city place its affairs in the hands of a competent ... manager and other cities will be demanding one also, for the improvement will be so marked that the citizens of other cities will take note thereof and demand a similar administration.

In response to the challenge and to allay growing criticism such as that which appeared in the town's only newspaper, The Ukiah Republican Press, the Board of Trustees look at their options.

"For the City Fathers

An important thing is to enforce the existing ordinances. The lax method that has been pursued in this matter causes a general disregard of laws and does not tend to better moral standing of our city." 13.

Examination of the ordinances under which Ashburner was selected and appointed in Staunton in January, 1908, and Warren DeMerritt selected and appointed in Ukiau in 1904 shows them not dissimilar. Of the two, DeMerritt more clearly fulfilled modern concepts. DeMerritt had appointment power over all city employees. Ashburner did not. In Staunton the heads of the police and fire departments were appointed by the Mayor.

The City Executive's other duties, by ordinance, included:

... enforce each and every ordinance of the city.

To have charge (under the general supervision of the Board of Trustees) of all town property and of work and repairs thereon including streets.

To collect all license fees and license taxes.

To collect sums due the Town from patrons of the electric light system or other public utilities now or hereafter owned by the Town.

To have the streets patrolled.

To perform such other duties as may from time to time be requested of him by the Board of Trustees. 14.
Additionally Section 5., of Ordinance 114 required "The Executive Officer before entering upon the duties of his office shall qualify by taking the usual oath of office and by the giving of a bond in a Surety Company to be approved by the Board of Trustees in the sum of $5,000." In 1904, this was a considerable sum of money and some difficulty was experienced. The Ukiah Republican Press reported that "The bond for the Executive Officer was ordered returned for correction of a clerical error and the President [of the Board of Trustees] ordered to witness such approval for the Board when corrections are made." 15.

Expectedly, the introduction of a new form of municipal government in the United States was met with the legal challenge that it was unlawful, unconstitutional and that the Board of Trustees had no authority to invent a new municipal office, City Executive, in charge of the day-to-day administration of the city.

The Supreme Court of California was the first court in the land to find that the creation of a new office with managerial duties and day-to-day supervision of municipal affairs was legal. The Court found it to be a lawful exercise of the power of a municipal governing body to employ a fulltime chief executive officer to administer municipal affairs. In its decision, handed down November 20, 1908, said that "the government of such city or town shall be vested in a Board of Trustees of five members" and that:

On February 15, 1904, the Board of Trustees acting under the power given to it by the act to 'appoint' such other subordinate officers as in their judgement may be deemed necessary and fix their compensation enacted an ordinance
creating a new (emphasis added) incumbent to be known as the Executive Officer. 16.

In the same opinion, in examining the duties of the Executive Officer, the Court went on to note that the powers granted to him were "lawfully delegated for which compensation was fixed at $75.00 a month."

The Board of Trustees was upheld in its historic action, with the further approval of the Court in the same decision stating that there action was a "lawful exercise of the power confided in them. ... It is manifest that the ordinance relative to the Executive Officer intended to impose duties on the new officer." 17.

Ukiah had broken new ground. It was the first city in the United States to appoint a fulltime executive officer and the city's power to do so was upheld by the California Supreme Court -- another "first."

The first Council-manager ordinance in the nation remained in effect until February, 1908. 18. On October 8, 1909, the position of Chief Executive was re-established and it remained in effect for nearly half a century until May 16, 1956 when the position of "city manager" was established. 19. The ordinance continues in effect.
NOTES

* The author expresses his appreciation for the cooperation of Ukiah's City Manager, D. Kent Payne, his secretary Nancy Stamelos, Cathy McKay, City Clerk and microfiche librarian Norman Hallern, without whom original, primary source material and original correspondence would not have been possible to find.


See also:

White, Leonard D. The City Manager. Chicago: University of Chicago Press, 1927. p. 316 "The progress of the City Manager Plan has been steady since its first adoption by Staunton, Virginia, by ordinance in 1908 and by charter in 1912."


Etc.

2. Ordinance #114, February 15, 1904. Minutes of the Board of Trustees, City of Ukiah. (A certified copy of the hand-written minutes is in the author's possession).


7. Ordinance #114.


10. Letter to the author, September 22, 1988. As Rabin and Dodd in State and Local Government Administration (NY: Marcel Dekker. 1985.) p. 35 (and many others) note: "The earliest publications of the chief reform organization, The National Municipal League, advocated substantial changes in the organization of city political and administrative agencies. ... The result was the first city manager position. It began to take form in 1912 in small towns ... ."


14. Ordinance #114.


16. DeMerrit v. Weldon as President and Cunningham as Clerk of the Board of Trustees of the Town of Ukiah. 154 Cal 545.

17. Ibid. (Ukiah was organized under California General Laws of 1904, Sections 851 & 852, p. 895).

18. Ordinance #184, certified copies of which are in the author's posession.

19. Ordinance #509, certified copies of which are in the author's posession.
APPENDIX

Copies of Original Documents

1. Board of Trustees, February 15, 1904
2. Ordinance No. 114
3. Board of Trustees, April 18, 1904
Marshall,

On Motion made, Carried, C. H. Hughes was

granted a Retail License.

The application of Frank Mcdonell was

continued until Tuesday, Feb. 23, 1904.

It was ordered that the City Clerk first

notify according to law inviting the public to

publish the following Ordinance:

Ordinance No. 143. Raising the Salary of the

Marshall, was passed by the following Vote:

Mayor, Charlton, Orr, Pemerton,

Nev, and, Albion and Williams.

Ordinance No. 114. Creating the office of the

Executive Officer was passed by the

following Vote:

Mayor, Charlton, Orr, Pemerton,

Nev, Albion, and Williams.

Here appearing to be no further business

the board adjourned to meet Tuesday, Tuesday,

Feb. 23d, at 7:30, P.M.

Jas. Haarochen,

City Clerk.

CITY CLERK
City of Ukiah, California
Certified To Be A True and Exact Copy

Sept. 16, 1903, City Clerk

Ukiah, Feb. 23d, 1904.

The Board of Trustees of the Town of

Ukiah City adjourned on Feb. 15th, 1904, to meet

on Tuesday, Feb. 23d, 1904, at 7:30, P.M., at the

City Hall. A recess was made, Pemerton, Reader

and Haarochen, Secretary.

There being no question before the meeting

was adjourned until Monday, Evening, Feb. 27th, 1904, at 8:00 P.M.

Jas. H. Connor, Clerk.
Creating the office of "Executive Officer", and prescribing its duties and powers.

The Board of Trustees of Arleta City do ordain as follows:

Section 1. A new municipal office is hereby created the incumbent of which shall be known as "Executive Officer" and who shall hold office during the pleasure of said Board.

Section 2. Until otherwise ordered, the salary of such officer shall be the sum of $75.00 per month, payable as other salaries are paid; but the Board of Trustees, in its discretion, may from time to time change such salary by order, only made and entered in the minutes.

Section 3. Said officer shall have power and it shall be his duty to arrest any person, in obedience to a warrant only delivered to him or without any warrant to arrest any person for an offense committed or attempted in his presence.

Section 4. The following shall also be the duties of said officer:

1. To exercise the duties of a police officer, and particularly to enforce each and every ordinance of the Town.
2. To have charge under the general supervision of the Board of Trustees of all town property, and of all roads and streets therein herein including streets.
3. To collect all license fees and
4. To collect all taxes due the Town for
   a. The Town for
   b. The Town for
   c. The Town for
   d. The Town for

5. To assist the night watchman in the performance of his duties when necessary.
from the months of 1901, 1911, to the order of 10th July, annexe engaged in other duties of his office.

2. To perform such other duties as may from time to time be required of him by the Board of Trustees.

Section 5. The shall, before entering upon the duties of his office, qualify by taking the usual oath of office and by giving a bond, in a sum of $5,000, to be approved by the Board of Trustees in the sum of $5,000.

Section 6. This ordinance shall go into effect upon its publication, and at any time thereafter in its discretion, the Board of Trustees may appoint a qualified person to the office.

The Board of Trustees passed this 15th day of February 1904.

J. Pemberton
President of the Board of Trustees

J. A. Carothers
City Clerk

The vote on the passing of the foregoing ordinance was as follows:

Mayor, Charlton: Mr. Pemberton.

City Clerk: Mayor, Charlton, Mr. Pemberton.

H. Williams: Mayor, Charlton, Mr. Pemberton.

J. A. Carothers: Mayor, Charlton, Mr. Pemberton.

J. A. Carothers: Mayor, Charlton, Mr. Pemberton.

Cathy McKay, City Clerk

I do hereby certify that the foregoing ordinance entitled Ordinance No. 114, creating the office of "Executive Officer," and prescribing the powers and duties thereof, is a true and correct copy of an ordinance of the Town of Whink City, under the title that said ordinance was published in The Whink City, a newspaper printed and published in the Town of Whink City on the 14th day of March 1904.

J. A. Carothers
City Clerk
**April 15th, 1901**

The Board of Trustees of the Town of Ukiah met in Regular Session, Monday evening, April 15th, 1901 at 7:30 P.M. at the City Hall, with the following members present:

- C. Robinson, President
- J. Trump
- C. E. G. Gibson
- Absent: Trustees C. A. Williams

Minutes of the previous meeting were read and approved.

The following items were called:

- Albert Rouge
- WM. Grover
- L. Earle
- W. McFarland
- G. H. Mitchell
- H. T. Smith
- A. Greer
- A. S. Wilson
- H. N. Butts
- P. E. Williams
- M. M. Henderson
- M. A. Revell
- W. J. Parke
- G. W. Cleveland
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The Board of Education hereby:

The return of the election held April 11, 1904 and found the several candidates to have received the following vote:

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<tr>
<th>Trustee</th>
<th>Precinct</th>
<th>Votes Cast</th>
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<tbody>
<tr>
<td>Henry Marks</td>
<td>165</td>
<td>Henry Marks 165 votes</td>
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<tr>
<td>H. Heldon</td>
<td>150</td>
<td>H. Heldon 150 votes</td>
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<tr>
<td>T. A. Lucas</td>
<td>146</td>
<td>T. A. Lucas 146 votes</td>
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<tr>
<td>J. Brown</td>
<td>99</td>
<td>J. Brown 99 votes</td>
</tr>
<tr>
<td>H. W. Miller</td>
<td>117</td>
<td>H. W. Miller 117 votes</td>
</tr>
<tr>
<td>J. W. Skinner</td>
<td>85</td>
<td>J. W. Skinner 85 votes</td>
</tr>
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</table>

For Clerk

For Marshal

For Treasurer

The Board of Education declared the following officers elected;

Trustee, H. Heldon, Henry Marks and T. A. Lucas.

Clerk.

Marshal, Marion B. Hackett.

Treasurer, J. W. Skinner.

The election of the board of trustees was thereby authorized.

The Board of Education hereby ordered and directed that the following officers declare themselves as elected:

Trustee, H. Heldon, Henry Marks and T. A. Lucas.

The Clerk then read and ordered that the following elections were declared:

Trustee, H. Heldon, Henry Marks and T. A. Lucas.
New Board

The Board was called to order by O.,

New or the Executive, and the following members were present, Henry Sherry, J. A., Lucas, J., Colson, and E., Lutfordton, and the following business transacted.

The report of the Executive as City Clerk was presented and the same approved.

The following orders were adopted;

1. It is ordered that the President of the Board as soon as he shall have had the time to consider the matter shall appoint

Committees on the following departments or subjects.

1. Finance, 2. Streets, 3. Public Improvement


Each Committee shall consist of one member of the Board and shall have charge of the department of their affairs, indicated by the name of the Committee and such other matters as may be referred to the Committee and such other matters as may be referred to the Committee by the Board of Directors, and all Committees shall be subject to the general control and direction of the Board. The President may reappoint one appointing any of the above Committees and on the reappointing, one from making any appointment the President will be considered as the person constituting that particular Committee.

Signed,

2. It is ordered that hereafter the money of the

town shall be divided into the following parts,

City of Ukiah, California

Certified To Be A True and Exact Copy

[Signature]

Date

Cathy McKay, City Clerk

The Board may from time to time transfer from the unappropriated fund to any of the other funds in need of the same, and may transfer from any fund to another as the public needs may require.

All money except for ordinary debt, shall be paid out of the street fund.

All money for the first extension or permanent improvements shall be paid out of the street improvement fund, all money collected for lights, changing batteries or otherwise, except for current or electric appliances shall be paid into the electric light fund, and all ordinary expenses of running the plant, including salaries of engineers and foremen and some fixed or permanent cost of wood and other current expenses shall be paid out of each fund. Extensions of and additions to the light plant or system shall be paid out of the light plant improvement fund.

The sum received from salaries of persons and from fines shall be paid into the police fund. The salary of the police chief is the only item that has been paid. The other officers and the janitor are caring for their respective salaries. All checks shall be paid out of the police fund.

The salary of the city engineer, chief, and assistants, shall be paid out of the salary fund. The engineers and inspectors are paid out of the police fund. The janitor is paid out of the janitor fund. All salaries paid by salaries or janitor fund.
Minutes including recess of the Council.

The second reading of the ordinance was approved by a 4-0 vote of the Board.

The motion carried.

Mr. Morley was appointed the City Attorney in the absence of the Board and his appointment was made on a 4-0 vote.

The following bids for the purchase of the books of the City Attorney were approved:

1. $500.00 from Mr. Brown

2. $500.00 from Mr. Matthews

The consideration of the bids was that one who could make a report meeting the requirements of the Marshall

The meeting adjourned and the Board returned to meet Monday evening at 8:00 p.m.

City Clerk

Cathy McKay/ City Clerk

Certified To Be A True and Exact Copy

Date: 10-4-89

Cathy McKay/ City Clerk
The Board of Trustees of the Town of Ukiah City, met in Regular Session, on Monday evening, July 15th, 1907 at the City Hall at 7.30 P.M. The following Members were present:

A. M. Calkins, President
I. C. H. Linn, Secretary

The Minutes of the previous Meeting were read and approved.

The following Bills were allowed and ordered paid:

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<th>Description</th>
<th>Amount</th>
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<td>Printing</td>
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<tr>
<td>Hauling Coal</td>
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<td>Upholstery</td>
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<td>Labor</td>
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<td>Electric Light Poles</td>
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<td>Upholstery</td>
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The reports of the Manager and Engineer of the Electric Light Plant were presented.
On motion duly carried C. H. Hughes was granted a Retail Liquor License.
The application of Frank Jorge was continued until Tuesday, July 23, 1904.
It was ordered that the City Clerk post notices according to law inviting protest for publishing the following Ordinance:

**Ordinance No. 113.** Defining the salary of the Marshal was passed by the following vote:

Ayes: Charlton, Orr, Remberton, M. Jone, Absent: William.

**Ordinance No. 114.** Creating the office of Executive Officer was passed by the following vote:

Ayes: Charlton, Orr, Remberton, M. Jone, Absent: William.

There appearing to be no further business, the Board adjourned to meet again Tuesday, July 23 at 7:30 P.M.

Jas. H. Carochoe

City Clerk

**City of Ukiah, California**

Certified To Be A True and Exact Copy

Sept. 16, 1904

Cathy McKay, City Clerk

Ukiah, Feb 23rd 1904

The Board of Trustees of the Town of Ukiah City adjourned on Feb. 15th 1904 to meet on Tuesday, Feb 23rd 1904 at 7:30 P.M. at the City Hall.

Present: Jas. H. Remberton, President, and Jas. H. Carochoe, Secretary.

There being no quorum present the meeting was adjourned until Monday Evening, Feb 29th 1904 at 8 o'clock P.M.

Jas. H. Carochoe
Ordinance No. 1111

Creating the office of "Executive Officer" and prescribing its power and duties.

The Board of Trustees of the City do ordain as follows:

Section 1. A new municipal office is hereby created the incumbent of which shall be known as "Executive Officer" and who shall hold office during the pleasure of the Board.

Section 2. Until otherwise ordered, the salary of such officer shall be the sum of $75 per month, payable as other salaries are paid; but the Board of Trustees, in its discretion, may from time to time change such salary by order, only made and entered in the minutes.

Section 3. Said officer shall have for and in the city, the duty to arrest any person, in obedience to a warrant duly delivered to him or without any warrant, to arrest any person for an offense against or attempted in his presence.

Section 4. The following shall also be duties appertaining to said officer:

A. To exercise the duties of a police officer, and particularly to enforce each and every ordinance of the Town.

B. To have charge (under the general supervision of the Board of Trustees of the Town) of the prosecution and of work and repairs thereon including streets.

C. To collect all license fees and licenses.

D. To collect from the citizens the fees for services of the Electric Light System of the Utilities now or hereafter owned by the Town.

E. To aid the nightwatchman in the discharge of his duties when necessary.

City Clerk
During the hour of 10 a.m., to the hour of 10 a.m., unless engaged in other duties of his office.

To perform such other duties as may from time to time be required of him by the Board of Trustee.

If the 3rd, he shall, before entering upon the duties of his office, qualify by taking the usual oath of office and by giving a bond, in a purity, company and to be approved by the Board of Trustee in the sum of $1,000.

Section 6. This ordinance shall go into effect upon its publication, and as at time thereafter, in its discretion, the Board of Trustee may appoint a qualified person to the office.

In Board of Trustee passed this 15th day of February 1904,

J. Pemberton
President of the Board of Trustee

Alfred Jase Caroche City Clerk

The vote on the passing of the foregoing ordinance was as follows,

J. Pemberton, Mr. Pemberton,
Henry Williams Gibson
Alfred Jase Caroche City Clerk

Certified To Be A True and Exact Copy

Date
Cathy McKay, City Clerk

I do hereby certify that the foregoing ordinance entitled Ordinance No. 1114, relating to the office of 'Executive Officer' and prescribing the title and duties of a true and correct copy of an ordinance of the Town of Whith City under said title that said ordinance was published in the Whith Times a newspaper printed and published in the Town of Whith City on the 1st day of March 1904.

Jase Caroche
City Clerk
The Board proceeded to canvas the returns of the election held April 11, 1904, and found the several candidates to have received the following votes:

For Clerk:
- Harry Marks: 165
- J. A. Nelson: 154
- T. A. Lucas: 146
- J. W. Brown: 99
- W. J. Miller: 117
- E. C. Santee: 158

For Sheriff:
- J. C. Harlan: 142
- E. C. Santee: 115

For Marshal No. 1:
- Warren L. Martin: 131

For Marshal No. 2:
- Albert Hague: 121

For Treasurer:
- W. M. Gibson: 207

The Board thereupon declared the following officers elected and directed to prepare and issue certificates of election to them.

Elected:
- Chairmen: S. J. Nelson, Henry Marks, and T. A. Lucas
- City Clerk: E. C. Santee
- Marshal: Warren L. Martin
- Treasurer: W. M. Gibson

Thereupon the oath of office was duly administered to the officers declared elected by J. M. McCarrell, Notary Public, and they immediately assumed their duties in their respective offices.

The Board then proceeded to organize the Board with S. J. Nelson in the chair.
New Board

The Board was called to order by Mr. Widow. Mr. Widow as President and the following members were present: Henry Maffin, P.A., Leslie E. Chace, and E. B. Turkington, and the following business was transacted:

The Board of Aldermen, as City Clerk, was presented and the same approved.

The following order was adopted:

It is ordered that the President of the Board as soon as he shall have had time to consider the matter shall appoint

Committee on the following departments respectively:

1. Finance
2. Streets
3. Public Improvements
4. Public Health
5. Police Department
6. Fire Department
7. Law
8. Libraries
9. School Department
10. Health Department

Each Committee shall consist of one member of the Board and shall have charge of the department of its affairs indicated by the name of the Committee, and such other matters as may be referred to the Committee by the Board of Trustees, and all Committees shall be subject to the general control and direction of the Board. The President may determine the appointment of any of the above committees and shall have no power from making any appointment to himself. He will the President

Respectfully,

...In order that hereafter the money of the City and its property shall be invested into the following funds:

City of Ukiah, California

Certified To Be A True and Exact Copy

[Signature]

Date: 10/11/23

Cathy McKay, City Clerk

The Board may from time to time draw upon the unappropriated fund to any of the other funds in need of the same, and may draw from any fund to which such needs may require.

All money arising from ordinary street charges shall be paid out of the street fund; interest, fees for work done in the improvement of streets, and all money arising from the sale of street rights, electric light, electrical fixtures or appliances, shall be paid into the street light fund; and all ordinary expenses of furnishing the plant including salaries of engineers and foremen and sums paid for wood and other current expenses shall be paid out of said fund. Extensions of and additions to the light plant or system shall be paid out of the light plant improvement fund.

The sums, received from salaries, wages and other sums shall be paid into the other funds; the salaries and fees of the Clerk, Register, Collector, Auditor, Treasurers and other officers, and the expense of caring for the public buildings shall be paid out of the police fund.

The salary of the City Engineer, Clerk and Treasurer shall be paid out of the salary fund. All expenses directly connected with elections shall be paid out of the election expense fund.

All expenses incurred by the Police  in  sanitary
Memorial including cemetery on the west side of the island, northwest corner, and northwest corner of the block of property on the east side of the island.

Pursuant to the order of the Board of Supervisors, the property described above was examined, and it was determined that the property described above is subject to the assessment lien of the City of Ukiah, California.

The property described above was assessed at a value of $10,000.00, and the assessment is payable in two installments.

The first installment is due on July 1, 2023, and the second installment is due on December 1, 2023.

The property is subject to the assessment lien of the City of Ukiah, California, and any person who acquires the property after the date of the assessment shall be liable for the assessment lien.

The property is exempt from state and federal income tax.

Pursuant to the order of the Board of Supervisors, the property described above is hereby assessed and a tax certificate is issued in the name of the City of Ukiah, California.

CITY CLERK
City of Ukiah, California

Certified To Be A True and Exact Copy

Date: 10-4-23

[Signature] Cathy McKay, City Clerk