Refugees and the Red Cross:
An Underdeveloped Dimension of Protection

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Abstract: It is widely assumed that the international protection of refugees and displaced persons can be best understood by focusing on the Office of the United Nations High Commissioner for Refugees (UNHCR), along with the hard and soft law or international regime associated with that office. It is not widely appreciated how much refugee law in its broad formulation overlaps with international humanitarian law and the associated traditions of the International Red Cross and Red Crescent Movement (also called the International Red Cross). It is the purpose of this essay to highlight this overlap and to discuss the contributions of the Red Cross network to refugee protection. The International Red Cross is not a tightly integrated network, and parts of that loose system of actors have long competed inter se concerning refugees and other matters. The lead Red Cross actor in conflict situations, the International Committee of the Red Cross (ICRC), has often had better relations with the UNHCR than with various members of the Red Cross family. But recent developments suggest a clarification of divisions of labor within the International Red Cross that hold out the promise of improved coordination and effectiveness. This in turn suggests that the UNHCR may find it has better organized partners in trying to protect refugees and displaced persons, although problems may remain on the Red Cross side.

The UNHCR as Starting Point

Since its creation in 1950, it has been clear that the UNHCR has a special role to play in trying to protect those defined as refugees in the 1951 Convention on Refugees (along with its 1967 Protocol that extended the treaty’s terms of reference across time).² Subsequent resolutions by the UNHCR’s Executive Committee and UN General Assembly authorized the agency to deal not only with conventional refugees (those crossing an international boundary because of a well founded fear of persecution), but also with those so fleeing political unrest or who find themselves displaced for political reasons within their state of residence.

¹ Not for citation without author’s permission
Despite traditional rhetoric to the contrary from all quarters, the UNHCR’s primary protective action entails two dimensions. First there is traditional protection, in which the agency undertakes diplomatic or legal steps to try to ensure that states implement the internationally recognized civil rights intended to benefit those “persons of concern” uprooted from their normal residence because of political events—viz., persecution, war, instability. For example, those seeking to prove refugee status are entitled to a fair hearing from public authorities; those granted refugee status are entitled not be returned to a situation of persecution but rather to be granted at least temporary asylum.

Second there is relief protection, in which the agency seeks to protect those persons of concern who are threatened by hunger, exposure to the elements, sickness and disease, and various threats to sound mental health. In short, persons of concern to the agency have recognized socio-economic rights. Whereas the origins of the UNHCR lay in traditional protection, increasingly the agency has had to recognize that protecting a person from starvation is as important as protecting one from summary execution, that protecting a person from hypothermia is as important as protecting one from torture. Absent attention to the socio-economic rights inherent in relief protection, often there may be no need for attention to the civil rights of traditional protection—such are the harsh material conditions in which many refugees and displaced persons find themselves. What good are the civil rights at issue in traditional protection when the refugee has died from exposure to the elements?

Especially because of the demands of relief protection after the end of the Cold War, the UNHCR has greatly expanded in terms of budget and staff. The UNHCR remains the clear lead agency of the international community in traditional protection efforts focused on individual

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conventional refugees—particular individuals claiming a well founded fear of persecution and seeking asylum in another state. Yet the agency has no monopoly in dealing especially with those uprooted by war and other political instability. The UNHCR shares relief protection when dealing with war refugees and displaced persons from political events. This shared responsibility stems not only from interaction with non-governmental organizations (NGOs) with whom the UNHCR contracts for provision of relief goods and services, and not only from the fact that other UN agencies like UNICEF or the World Food Program may be involved in a particular situation. The UNHCR’s shared responsibility also stems from the long involvement of the International Red Cross in dealing with civilians adversely affected by war and other conflict situations.

The ICRC and Civilians in Conflicts

The founding Red Cross actor (1863), the ICRC took as its first raison d’etre the provision of medical aid to the war wounded (in an era in which states provided more veterinarians to care for horses than doctors to care for wounded soldiers). In 1864 it helped produce the first Geneva Convention for victims of war, which neutralized both medical assistance in international armed conflict and the wounded combatants who were hors de combat and who required that medical assistance. This treaty comprised the start of what is called today international humanitarian law (IHL), which is that part of the laws of war devoted to creating a humanitarian space in the midst of war. To make a long and interesting story fit present purposes, over time the ICRC extended its concern for the individual in both international and internal (or civil) war to include civilians rather than just the wounded or captured combatant.

Reflecting the growing concerns of the ICRC during the 1930s as it operated in places like Ethiopia and Spain, not to mention the terrible destruction from the Second World War, the Fourth Geneva Convention of 1949 pertains to civilians in armed conflict, as do parts of Protocols I and II added in 1977. Under these instruments of modern IHL, the ICRC has special rights and duties regarding civilians affected by war.  

Apart from IHL, which legally regulates situations of armed conflict, the ICRC’s own traditions, endorsed by both the International Red Cross and state practice, allow the ICRC to address humanitarian issues arising in other conflict situations aside from war. Thus the ICRC exercises a broad and open-ended “right of initiative” which allows it to try to protect persons in “domestic troubles” or “domestic troubles and tensions” characterized by a variety of exceptional conditions including: declarations of states of siege or martial law, prolonged and special arrest and detention for reasons of state security, widespread fear and tension due to political events, forced dislocation and “ethnic cleansing,” etc. In these situations of political conflict not characterized by key public authorities as internal or international war, the modern ICRC finds that it is often able to play the role of neutral intermediary who tries to protect persons viewed as “the enemy” by public authorities. Just as in war, the ICRC’s basic concern is to try to protect persons held or adversely affected by an “enemy” party. Sometimes a government will regard some of its own citizens as “enemy,” and sometimes citizens will regard their own government in the same light.

Given the modern mandate of the ICRC, self-devised but endorsed by the rest of the International Red Cross and by state practice, one can see that the ICRC is often interested in the same persons who comprise “persons of concern” to the UNHCR—namely persons uprooted by

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mass persecution, war, and political instability. While IHL explicitly mentions refugees in passing (as a group of especially vulnerable civilians meriting special humanitarian attention in war), that law is now (since 1949) broadly concerned with all civilians adversely affected by international or internal war. Civilians legally covered by IHL sometimes overlap with refugees now normatively protected by international refugee law and related international instruments (e.g., UN resolutions of various types). In other words, “war refugees” and internally displaced persons from political events, who are of concern to the UNHCR, also fall within the traditional mandate of the ICRC.

The ICRC, when it does become involved in conflict situations, carries out the same two types of applied protection mentioned above: traditional protection involving diplomatic and legal representation in behalf of civil rights, and relief protection involving an element of traditional protection plus provision of socio-economic goods and services. The ICRC and the UNHCR parallel each other not only in their list of persons of concern, but also in the protective efforts they seek to bring to such persons. They also parallel each other in seeking to construct a normative framework to guide practical or field protection. Moreover, the two agencies are funded by essentially the same voluntary donors—the wealthy liberal democracies, either acting separately or through such mechanisms as the European Union.

Some differences exist between the two agencies. For example, the ICRC is greatly interested in the combatant who is hors de combat whether taking the form of a sick or wounded fighter, prisoner of war, irregular fighter, or security detainee, etc. Normally the UNHCR does not seek to protect fighters of various sorts. The UNHCR, on the other hand, is greatly interested

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6 Protocol I (1977), additional to the 4 Geneva Conventions of 12 August 1949, Article 73.
in permanent solutions to the plight of persecuted individuals who have been granted temporary
asylum in a haven state. Normally the ICRC does not deal with the repatriation or resettlement
of conventional refugees. The ICRC is a private Swiss agency (now with a multinational staff,
but retaining an all-Swiss policy-making Assembly), which is highly independent (even from
other Red Cross bodies). The UNHCR is a United Nations agency which is accountable to states
through the General Assembly.

**The ICRC, Refugees, and Displaced Persons in History**

Long before the UNHCR was created, the ICRC dealt with those fleeing widespread
persecution and/or war and political instability. Thus the ICRC tried to respond, in its small and
inadequate way, to the involuntary transnational movement of persons after the First World War
and especially to those dislocated by events in the Soviet Union after the 1917 November
revolution. Given its own experience in these events, the ICRC was among those pushing for the
creation of a refugee office in the structure of the League of Nations.

The ICRC had long seen itself as an emergency and supplemental actor who was
prepared, at least in theory, to step aside when—and if—public authorities or the international
community took the steps necessary to care for persons in dire straits because of conflict on a
more permanent basis. Thus today the ICRC does not much concern itself with medical relief to
soldiers of industrialized and high-technology military forces, since all such forces have their
own medical services. Things have changed since 1859 and the Battle of Solferino, which
caused Henry Dunant to set in motion both the ICRC and the Red Cross Movement in reaction to
the absence of adequate medical services by France and Austria-Hungary.
It remains true, however, that the ICRC has a high opinion of its abilities and is not always persuaded that others can do as good a job as it has done in protecting persons in conflict situations.\(^8\) Thus the agency was not enthralled about discussion in the 1930s about an International Relief Union that might be linked with the new Red Cross Federation (analyzed below), which would have reduced or eliminated much ICRC relief protection altogether.\(^9\) So the question of the ICRC’s deferring to other actors in the humanitarian and refugee fields is a complicated matter requiring careful analysis.

After the Second World War, the ICRC was deeply involved in responding to various civilian populations that were dislocated by that war and its immediate aftermath. The ICRC was again one of those supportive of first the International Refugee Office and then the UNHCR as it became clear that refugees after 1945 would be a continuing rather than temporary problem. Once again the ICRC saw itself primarily as an emergency supplement to public authorities. It certainly had never seen itself as concerned primarily with refugees fleeing persecution *per se*, compared to flight or displacement due to war or other large-scale political conflict. In general the ICRC and the UNHCR have had good relations over the years. Where both have been involved in the same state or situation, in general they have reached amicable agreement on a division of labor.

The ICRC played a major role in responding to the plight of Palestinian refugees dislocated in the 1947-1949 fighting for control of western Palestine. In addition to playing its usual intermediary role throughout the war between the Zionist forces and various Arab armies,

\(^8\) Former ICRC President Cornelio Sommaruga remarked with concern that some ICRC officials saw themselves as the high priests of humanitarianism. Massimo Lorenzi, *Le CICR, le coeur et la raison: entretiens avec Cornelio Sommaruga*, (Lausanne, Favre, 1998).

the ICRC created a special unit to deal with Palestinian refugees. Whereas the “regular” ICRC field mission in the struggle for Palestine comprised 18 persons, the ICRC special unit for refugees consisted of some 100 employees. The ICRC proved essential for the care of some 480,000 Palestinian refugees in the immediate area of conflict (not counting another 330,000 who resettled in neighboring states) until UNRWA was created to take over those duties in 1950.10

The ICRC, struggling to maintain its traditional composition and mandate in the face of various critiques, had its own reasons for making such a relatively large, if exceptional, effort for Palestinian refugees. The agency was under attack in the late 1940s by both communist parties and some in the western world who objected to various aspects of its record in the Second World War. The communists saw the ICRC as a western bourgeois organization that had failed to protect Soviet prisoners of war from Nazi brutality (although the USSR had never ratified the 1929 Geneva Convention on Prisoners of War and had treated German prisoners of war equally badly). The leadership of the Swedish Red Cross saw the ICRC as too legalistic and conservative to exercise effective leadership, witness the ICRC’s refusal to speak out about, or do much else to counteract, the German Holocaust. So these and certain other parties wanted either to internationalize the all-Swiss ICRC or to eliminate it altogether. Thus the agency took the conscious decision in Geneva to use the Palestine conflict to prove to the world that it was still a viable organization. Be all that as it may, its role was crucial for the existence and socio-economic welfare of these persons dislocated by war and ethnic cleansing in the first Arab-Israeli war. This record, and the onset of the cold war, did much to undermine those demanding fundamental change at the ICRC.

From 1950, given the existence of both UNRWA and the UNHCR, the ICRC left both the Palestinian refugees and the matter of traditional protection of particular conventional refugees to these other agencies. But given its continuing interest in civilians affected by war and political unrest, the ICRC could hardly avoid dealing with what others might call war refugees and those internally displaced by political events. To recite some of its larger operations of this nature up until 1980, the ICRC found itself dealing with: 2 million persons moving between India and Pakistan in 1950; over 1 million persons displaced in Algeria 1954-62; 600,000 persons displaced in Indonesia during 1957-59; 3.25 million persons displaced during the Nigerian civil war of 1967-70.\(^\text{11}\) Of course the ICRC was not the only actor involved in trying to protect civilians in these situations.

**The Larger Red Cross Movement and Refugees**

Note should also be taken of the role of what is now the Federation of Red Cross and Red Crescent Societies (hereafter the Federation). Created in 1920, the Federation was the brainchild of the American Red Cross and its leader, Henry P. Davison, and was intended to replace the ICRC as the head of the International Red Cross.\(^\text{12}\) Since the Great War was the war to end all wars, ushering in an era of democracy and peace, there was to be no further need for the ICRC in conflict situations and its presumably aging and cautious leaders. History and the ICRC, however, were not to cooperate with this vision.

There resulted a spirited and determined competition between the ICRC and the Federation for leadership of the International Red Cross for perhaps eight decades. In the long

\(^\text{11}\) Francois Moreillon, “L’action de Comite international de la Croix-Rouge en faveur des refugies et des personnes deplacees,” unpublished paper read by permission.

term, to oversimplify, the mono-national leadership of the ICRC more than held its own in this competition due to several factors: the continuing need in international relations for a neutral humanitarian intermediary that was trusted by “enemy” parties; the quality of ICRC personnel compared to the Federation both in Geneva and in the field; the fact that the ICRC was a free standing and independent agency capable of taking decisions on short notice, whereas the Federation was just that—a composite of the quasi-governmental National Red Cross and Red Crescent Societies around the world. Not to put too fine a point on a complicated relationship, much of the time the Federation’s leadership, staff, and component members were no match for the ICRC. For all this time the ICRC had more prestige and support in most governmental circles—communist parties aside—than the Federation. The ICRC was able to maintain its position as the lead agency for the International Red Cross in conflict situations, and the Federation had to content itself with being—primarily—the lead agency of the International Red Cross in responding to natural (and now technological) disasters.

Still, the Federation, with at least periodic support from important western National Red Cross Societies, had its own program of refugee assistance in many parts of the world. If we again look at the larger operations up until 1980, we find the Federation dealing with: more than a million persons returning to Portugal from African colonies during 1975-79; and more than 1 million persons fleeing from Ethiopia into Somalia during 1979-80.13

In some cases there was a rather clear and harmonious division of labor between the ICRC and the Federation in certain conflict situations. For example, in 1956 in regard to events in Hungary, the ICRC concentrated on trying to provide humanitarian protection to persons in Hungary, whereas the Federation dealt with refugees in neighboring Austria.

13 Moreillon, op.cit.
In some cases there was a coordinated Red Cross plan for dealing with a country or area—at least on paper. During World War Two there had been a joint ICRC and Federation commission for relief protection. In the Republic of South Vietnam during much of 1954-1975, there was supposed to be one coordinated Red Cross presence in that beleaguered country. That plan pertained, inter alia, to relief protection to displaced persons. But in reality, the Federation teamed with the South Vietnamese Red Cross to exclude the ICRC from some relief operations—the ICRC being too independently assertive and no doubt too neutral for its quasi-governmental “partners” in the Red Cross family.14 As in the Nigerian civil war, when the Federation and the French Red Cross had their own separate agendas, cooperation with the ICRC was minimal to non-existent. A coordinated Red Cross plan was devised for Bosnia during 1992-1995, and this plan fared better than the previous one in South Vietnam. Again, displaced persons and war refugees were covered. But neither the Federation nor the ICRC were anxious to renew this coordination, given the different planning, operations, and accounting that existed in the two agencies.

**Red Cross Operations: The Seville Agreement**

It is the ICRC and Federation, relying to varying degrees on National Red Cross or Red Crescent Societies, that organize the activities of Red Cross network for international action. Other Red Cross organs come into play for international deliberations, such as the International Conference held in principle every four years. The Conference retains some importance in the role of approving Movement policies. The ICRC, for example, will often seek and obtain Conference endorsement of certain ideas or initiatives that strengthens its hand in

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dealing with governments or other authorities. In so far as there is private Red Cross law, the Conference establishes this.

It is an anomaly that the states that are parties to IHL also attend and vote at these Conferences. So in a supposedly private or quasi-private transnational movement, states play a large role. But in reality the National Societies are really quasi-governmental, being auxiliaries to those public authorities. Still, among the seven official principles of the Movement one finds independence and neutrality and impartiality in the service of universal humanity. Governments are not usually associated with such virtues.

The Standing Commission attends to Conference business in the years between meetings. The Council of Delegates is another Movement-wide body that also helps organize the Conferences and otherwise deliberates issues of interest to the Movement. These latter two bodies are usually ignored in analyses of Red Cross action. They lack the authority to command either the ICRC or the Federation or the National Societies to move in any particular direction. Each component of the Movement—the ICRC, Federation, and National Society—has its own statutes. At the 1997 meeting of the Council of Delegates in Seville, Spain, a new document was adopted that has implications not only for the Red Cross and victims of various conflicts and disasters, but also for persons of concern to the UNHCR.

In the history of the Red Cross one can find various “peace treaties” between the ICRC and the Federation, as well as pious admonitions for the two international actors to be nice to each other and get along! In particular, bilateral agreements in 1969, 1974, and 1989, however, failed to resolve the recurring conflict between the two. The 1997 Seville agreement seems to have ushered in a new stage of cooperation and integration within the Red Cross Movement.
At Seville, the ICRC and Federation, along with the representatives of National Societies, agreed on the concepts of lead agency and lead role in various situations. Without describing the entire document, which reads like a multilateral treaty among independent and wary parties, one can note the following. In conflict situations such as armed conflict and internal strife, the ICRC will be the lead Red Cross actor covering the entire territory of the state in question. The ICRC’s traditional and relief protection will extend to the “direct results” of the conflict, including the situation where active hostilities may have ceased but peace has not yet been fully restored. Should a natural disaster arise in a country torn by conflict, or vice versa, the ICRC retains the lead role. In these situations covering displaced persons from conflict, and refugees moving into a state involved in the conflict or having its separate conflict, the ICRC is the lead Red Cross partner for UNHCR.

On the other hand, the Federation assumes the lead Red Cross role in post-conflict situations where relief may be needed in conjunction with “reconstruction and rehabilitation programs.” This situation would cover internally displaced persons post-conflict. The Federation also is the lead Red Cross agency to care for the “large scale movement of refugees” into states not characterized by armed conflict or domestic troubles. Thus the Federation becomes the logical Red Cross partner for UNHCR in these situations. The Federation of course retains the lead role in natural and technological disasters, the ICRC having no operational interest in such situations.

National Societies may become lead Red Cross agencies for international relief efforts if the ICRC or Federation agrees on the basis of roles defined above, but such National Societies may not enter into agreements with the UNHCR unless the ICRC or Federation gives their

15 Seville Agreement, reprinted in International Review of the Red Cross, No. 322 (March, 1998), 159-176.
“concurrence.” Thus there is an attempt to allow for the strong and effective National Society to play a lead role in Red Cross relief, but in an integrated and coordinated fashion.

Most of the Seville agreement pertains to relief protection, the Federation and National Societies having no history of, or experience in, or capability for, traditional protection—especially when consisting of detention visits. The ICRC continues to be the Red Cross actor engaging in traditional protection in conflict situations.

Regarding relief protection, there is still plenty of room for misunderstanding and conflict under the Seville Agreement. When exactly have the “direct effects” of a conflict ended and a phase of “reconstruction and rehabilitation begun?” Will the ICRC and Federation agree on the timing of the hand over of Red Cross programs and funds? Suppose a “large scale movement of refugees” occurs into a country with some political tension and low level strife? If the ICRC is making some small-scale detention visits, will it agree that the Federation should provide relief to refugees? Suppose a National Society asserts itself as the lead Red Cross actor for a relief effort, but one of the Geneva-based Red Cross agencies does not believe that the National Society is as effective as the latter thinks? And what is the UNHCR to do while the Red Cross family sorts out its relationships?

Moreover, there is the question of whether the Federation and National Societies can always be counted on to provide effective relief according to the principles of independence, impartiality, and neutrality. The ICRC has mostly acted according to these principles since 1863. There is the major exception of the Second World War when it allowed itself to be heavily influenced by the Swiss government in some matters pertaining to Nazi Germany.16 Those Swiss public officials in Bern feared a possible German invasion if Swiss elements—

including the ICRC, proved too irritating to Berlin. But this is the exception that proves the rule. Some in the ICRC do not like the Seville Agreement, believing that the ICRC gave away too much to other Red Cross actors. These dissenters fear that the Federation and many National Societies are not as reliable as the ICRC and that victims of conflict will pay the price.

In fact, it is not always clear that National Societies can operate independently of their governments in order to provide impartial relief only on the basis of need. For example, Israel is not going to trust the Iraqi Red Crescent as a neutral and impartial humanitarian actor in the Middle East. Nor has it always been clear that the Federation can stay apart from the ideological and strategic calculations of its component National Societies, at least sometimes because of the heavy hand of governmental influence.

The Seville Agreement stresses the importance of expert preparation for relief on the basis of IHL and Red Cross principles. The Movement endorses a Red Cross code of behavior for all actors responding to disaster or emergency situations broadly defined. The Federation staff understands the issue well. The UNHCR, of course, should be interested also in whether the Federation and its members have the requisite abilities to be reliable partners in refugee relief.

In the final analysis, the Seville Agreement indicates a considerable desire by the Red Cross Movement to get its house in order for effective international action. Much of this action pertains to persons of concern to the UNHCR such as internally displaced persons and both conventional and war refugees. If the Federation continues to improve the quality of its headquarters and operations staff, and if National Societies continue to improve their relief

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17 Federation, Working with refugees and asylum seekers: a handbook for Red Cross and Red Crescent staff and volunteers, (Geneva: Federation, no date given.)
18 ICRC, Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGOs) in Disaster Relief, (Geneva: ICRC, no date given.)
personnel either for themselves or for loan to the ICRC and Federation, the UNHCR could find itself with more reliable partners beyond the already reliable but already heavily engaged ICRC. It is likely that the ICRC accepted the Seville Agreement precisely in order to concentrate on detention visits and relief in the midst of conflict. This focus leaves to the Federation and its component members the job of providing relief to displaced persons and refugees on the periphery of active conflicts—viz., in post-conflict situations and in neighboring areas.

Given the large number of conflicts after the cold war, the ICRC is using more and more persons in its protection efforts who are seconded from National Societies. This pattern could lead to experienced Red Cross personnel who at one time wear the ICRC hat, at another time the Federation hat, and at still another time the hat of their National Society. The result could be better relief and less Red Cross internal rivalry. The beneficiaries would be victims of conflict and persons of concern to the UNHCR—which as we have already noted are not mutually exclusive categories.

Conclusion

The 1997 Seville Agreement of course does nothing about the human rights violations around the world that lead to some 15-20 million refugees and displaced persons annually due to persecution as well as political events. The Agreement does not address the causes of the numerous armed conflicts since the end of the cold war that produce so many victims of wars—approximately 80-85% of which are civilians. Nor does the Agreement address the prevalence of internal strife and domestic troubles that can lead not only to security prisoners but also forced migration. What the agreement does do is to lay down some relatively clear markers for how the

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19 See further David P. Forsythe, The Humanitarians: The International Committee of the Red Cross, forthcoming.
disjointed Red Cross Movement can better prepare itself to deal with victims of conflicts, some of whom are also persons of concern to the UNHCR.

What is needed now is some close tracking of how the Agreement works in the real world of victimization and forced dislocation. We know that in general in Geneva, the leaders of both the ICRC and the Federation are pragmatists interested in less competition *inter se* and more effective programming. We know that the Secretary-General of the Federation was invited to address the Assembly of the ICRC (the top policy making body for general policy) and that he was given a warm welcome. We know that the Director-General and the Directorate of the ICRC, comprised of professionals responsible for quotidian policy, meet on a regular basis with their counterparts at the Federation. We know that important National Societies support the Seville Agreement in principle.

In the past, sometimes the official leadership of the Federation, not always the Secretary-General and his immediate staff, but the elected leadership, arriving in Geneva without much experience in sensitive matters of international diplomacy, have tried to assert themselves at the expense of the ICRC. On the other hand, before the presidency of Cornelius Sommaruga (1987-1999), sometimes the ICRC leadership could be very defensive of traditional turf and hypersensitive about any apparent encroachment by the Federation. One can hope that the Seville Agreement will be an effective brake on any tendency to return to this pattern that was detrimental both for the Red Cross family and for victims of conflict and persecution.

The Red Cross Movement provides an extensive Red Cross presence in various situations around the world. The ICRC manages the largest private relief operation in the world for conflict situations, with such expenditures running annually at about $350 million (total ICRC
expenditure has been running about $500 million). There are 178 National Red Cross or Red Crescent Societies in the world, at least some of which have effective relief programs, capable personnel with international experience, and good contacts with governments. (There is no denying, however, that historically the Movement has tolerated a sizable number of very weak National Societies.) The UNHCR would do well to track developments closely in regard to the evolution of this Red Cross network. At long last the Red Cross Movement may be overcoming at least some of its more dysfunctional aspects and thus becoming a stronger partner for UNHCR as it copes with refugees and displaced persons.

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20 It is difficult if not impossible to calculate exactly how much the ICRC spends on relief protection. Not only does its Annual Report present medical expenses as separate from relief. Also, that Report estimates headquarters expenses in support of non-defined field operations. Moreover, some relief protection is combined in the field with traditional protection.