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# Room Temperature and Productivity in Office Work

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**Summary:** *Indoor temperature is one of the fundamental characteristics of the indoor environment. It can be controlled with a degree of accuracy dependent on the building and its HVAC system. The indoor temperature affects several human responses, including thermal comfort, perceived air quality, sick building syndrome symptoms and performance at work. In this study, we focused on the effects of temperature on performance at office work. We included those studies that had used objective indicators of performance that are likely to be relevant in office type work, such as text processing, simple calculations (addition, multiplication), length of telephone customer service time, and total handling time per customer for call-center workers. We excluded data from studies of industrial work performance. We calculated from all studies the percentage of performance change per degree increase in temperature, and statistically analyzed measured work performance with temperature. The results show that performance increases with temperature up to 21-22 °C, and decreases with temperature above 23-24 °C. The highest productivity is at temperature of around 22 °C. For example, at the temperature of 30 °C the performance is only 91.1% of the maximum i.e. the reduction in performance is 8.9%*

**Keywords:** *productivity, performance, temperature, offices, cost-benefit analysis*

**Category:** *Case Studies*

## 1 Introduction

In many commercial buildings, thermal conditions are not controlled well, due to insufficient cooling or heating capacity, high internal or external loads, large thermal zones, improper control-system design or operation, and other factors. Thermal conditions inside buildings vary considerably, both with time, e.g., as outdoor conditions change, and spatially. While the effects of temperature on comfort are broadly recognized, the effects on worker productivity have received much less attention.

Increased evidence shows that indoor environmental conditions substantially influence health and productivity. Building services engineers are interested in improving indoor environments and quantifying the effects. Potential health and productivity benefits are not yet generally considered in conventional economic calculations pertaining to building design and operation. Only initial cost plus energy and maintenance costs are typically considered. A few sample calculations have also shown that many measures to improve the indoor air environment are cost-effective when the health and productivity benefits resulting from an improved indoor climate are included in the calculations (Djukanovic et al. 2002, Fisk 2000, Fisk et al. 2003, Hansen 1997, van Kempski 2003, Seppänen and Vuolle 2000, Wargocki, 2003). There is an obvious need to develop tools so that economic outcomes of health and productivity can be integrated

into cost-benefit calculations with initial, energy and maintenance costs. We assembled existing information on how temperature affects productivity, so that these productivity effects could be incorporated into cost-benefit calculations relating to building design and operation.

## 2 Linkage between productivity and temperature

Room temperature could influence productivity indirectly through its impact on the prevalence of SBS symptoms or satisfaction with air quality; however, for cost-benefit calculations it is most feasible to use the available data linking directly temperature, or thermal state, to productivity.

We have earlier developed (Seppänen et al. 2003) a relation between performance and temperature. It showed a decrease in performance by 2% per °C increase of the temperature in the range of 25-32 °C, and no effect on performance in temperature range of 21-25 °C.

Several studies have reported performance and temperature since the previous review. We have also been able to identify some old studies on performance related to office work, which were not included in our earlier review. Various metrics of performance were used in these studies. Field studies used a work task as metrics of performance, in call centers the talk time or

the handling time per client was used as an indication of the speed of work. Laboratory studies typically measured performance in a single or combined task. Some studies measured a single task in the field conditions.

In this paper we present results of an analysis of available scientific findings on how temperature affects work performance. We considered only data from studies with objective measures of performance. The results of subjective assessments, such as self-assessments, of performance were neglected. The goal was to develop the best possible quantitative relationship between temperature and work performance for use in cost benefit calculations related to building design and operation.

### 3 Methods

We included in this review those studies that had used objective indicators of performance that are likely to be relevant in office type work, such as text processing, simple calculations (addition, multiplication), length of telephone customer service time, and total handling time per customer for call-center workers. We excluded data from studies of industrial work performance.

Through computerized searches and reviews of conference proceedings, we identified 24 relevant studies. In eleven of those, the data were collected in the field (i.e., workplace studies), and nine studies had data collected in a controlled laboratory environment. Most field studies were performed in offices and some in schools. The studies are summarised in Table 1. The table also shows the performance indicators used in each study. Most office studies were performed in call centres where the time required to talk with customers, the processing time between calls with customers, and other relevant information were automatically recorded in computer files. In these studies, the speed of work, e.g. average time per call or "average handling time", was used as a measure of work performance. Laboratory studies typically assessed work performance by having subjects perform one or more tasks that simulated aspects of actual work and by subsequent evaluation of the speed and/or accuracy of task performance. We calculated the quantitative effect on performance from adjusted data given in the papers, when available. Some of the studies compared only two temperatures, while some provided data comparing several temperatures. We included in the summary all reported data points regardless of the level of statistical significance, which actually was not reported in all studies.

We calculated from all studies the percentage of performance change per degree increase in temperature,

positive values indicating increases in performance with increasing temperature, and negative values indicating decreases in performance with increasing temperature. Each of the resulting slopes in the performance-temperature relationship was associated with a central value of temperature for that specific assessment.

The included studies also varied greatly in sample size and methods. In a meta-analysis, estimates from each study should be weighted by their precision. The precision of each estimate is inversely proportional to its variance. However, since variance information is not provided for most of the studies, principles of meta-regression cannot be applied properly to estimate the precision of the overall effect. Regression weighted by sample size was chosen as the best alternative, because in general the higher the sample size, the lower the variance. The sample sizes range from 9 to 500. Several studies reported multiple tasks for the same subjects. The results from these tasks may be highly correlated. In the case of multiple outcomes, i.e., multiple performance tasks, for the same set of subjects under the same conditions, sample sizes were divided by the number of outcomes used in the study resulting in a modified sample size. To prevent large studies from having excessive influence on the regression, their weight was reduced by giving the maximum weighting factor (1.0) to studies with one hundred or more subjects. Thus, the weighting factor for sample size is the modified number of subjects in the study divided by the number of subjects in the largest reference study (100).

Secondly we also applied a weighting factor based on the authors' judgement of the relative relevance of the performance outcome to real work. For these judgements, we assumed that measurements of the performance changes of real work in office workers was more representative of overall real-world work performance, and should be weighted higher than performance changes in computerized tasks, such as proof reading or typing, that simulate a portion of work. We also, assumed that performance changes in simulated work tasks were more relevant (deserved more weight) than performance changes in school tests, manual tests and vigilance tests. The weighting factors for each outcome type range from 0.15 to 1.0 (Table 1).

All data points derived by this way are presented in Figure 1 with percentage change in performance in vertical axis and average temperature of assessment in the horizontal axis. Positive values indicate improved performance and negative values deteriorated performance with increasing temperature.

Using command “regress” in Stata 8.2 for Windows (a program that selects the best fitting linear model of dependent variable on explanatory variables), we fit quadratic model to the data for normalized percentage change in performance vs. temperature unweighted, weighted by sample size, and weighted by combined final weight separately.

#### 4 Results

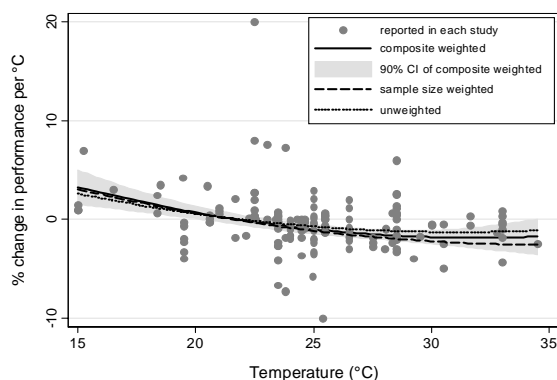
The graph in Figure 2 shows that performance increases with temperature up to 21-22 °C, and that performance decreases with temperature above 23-24 °C. The intersection of horizontal axis occurs at temperature of 21.75 °C. The shaded area in the figure represents 90% confidence interval of the curve with composite weights. As can be seen, the confidence interval is positive up to temperature of 20 °C and negative at temperatures above 23 °C. The interpretation is

that an increase of temperature up to 21 °C is associated with a statistically significant improvement in performance and an increase of temperature above 24 °C is associated with a statistically significant decrease in performance. This result is in a close agreement with our earlier conclusion reporting the no-effect temperature range being 21-25 °C (Seppänen et al. 2003); however, this new analysis also provides a best estimate of how performance varies with temperature in the 21-24 °C range.

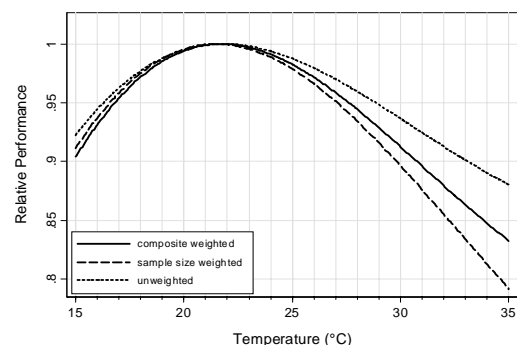
From “slope of the curve” in Figure 1 we further developed curve for the performance in relation to temperature. This curve is shown in Figure 2. It shows the decrement of performance in relation to maximum. For example, at the temperature of 30 °C the performance is only 91.1% of the maximum at 21.75 °C, i.e. the reduction in performance is 8.9%.

**Table 1. Studies with performance and temperature in tasks related to office work and the weighting factor of the outcome when developing a relationship between performance and temperature.**

Outcome or tasks and weighting factor of the outcome in the analysis ( )	Author and year of the study	Environment of the study
Objectively reported work performance (1)	Federspiel et al. 2004, Heschong 2003, Korhonen et al. 2003, Niemelä et al. 2001, Niemelä et al. 2002, Tham 2004, Tham & Willem 2004	Office environment
Complex tasks (0.5)	Chao et al. 2003, Heschong 2003	Office environment Field laboratory
Simple tasks, visual tasks (0.25)	Link and Pepler 1970	Apparel factory Laboratory
Vigilance task or manual tasks related to office work (0.15)	Berglud 1990, Fang 2004, Hedge 2004, Langkilde 1978, Langkilde et al. 1979, Löfberg et al. 1975, Wyon 1996	Field laboratory Laboratory
Learning (0.15)	Meese et al. 1982 Mortagy and Ramsay 1973; Wyon et al. 1996	Field laboratory Laboratory
	Allen et al. 1978, Holmberg and Wyon 1969, Johansson 1975, Pepler and Warner 1968,	Class room



**Fig. 1. Percentage change in performance vs. temperature. Positive values indicate improved performance and negative values deteriorated performance with increase in temperature. The graph includes the data points from the studies in Table 1. Weighting factors are explained in the text.**



**Fig. 2. Normalized performance vs. temperature. Derived from the curve in figure 4. Maximum performance is set equal to 1 at the temperatures where the curves in the figure 1 cross the horizontal axis.**

The equation for the curve with composite weighting factors is

$$P = 0.1647524 \cdot T - 0.0058274 \cdot T^2 + 0.0000623 \cdot T^3 - 0.4685328$$

where

$P$  is productivity relative to maximum value

$T$  is room temperature, °C

## 5 Discussion

The field studies show a consistent decrease in performance in tasks typical of office work when temperature increase above 24-26 °C. The tasks in the reviewed studies are quite simple, and it is not clear how well the data apply to performance in actual office environments. However, as the reviewed studies include different specific tasks, the developed weighted relation may well represent average work in the office and may be applicable in many office environments.

The measurements of performance varied greatly from study to study. The unweighted and sample size weighted regression models are based on the assumption that all measurements reflect underlying productivity equally well. Although the combined weights take into consideration the relevance of different productivity measurements, the assignment of weights is rough and involves subjectivity. Another important assumption is the independence of studies. This assumption is violated in studies performed on the same set of subjects.

## 6 Conclusion and implications

We have developed a quantitative relationship between work performance and temperatures within, below and above the comfort zone. This relationship has a high level of uncertainty; however, use of this relationship may be preferable to current practice, which ignores productivity. The quantitative relationship between temperature and productivity may vary, depending on other building features and on the characteristics of the building occupants and their type of work. Remedial measures will generally also be more cost effective in buildings that have poorer initial IEQ or more existing adverse health effects.

The data summarised in Figure 1 on the relationships between temperature and productivity decrements include studies of routine-type work and several mental tasks. We were not able to distinguish the effect of the type of work in our review. The model we used averages all studies in actual office work or in tasks performed typically in doing office work. The strongest effect on productivity was reported from phone-service work (Federspiel 2004), and the weak-

est effect from controlled laboratory experiments with female and male students performing various mental tasks (Pepler and Warner 1968, Langkilde 1978, Langkilde et al. 1979). Data suggest that the effect of the temperature may be stronger in actual work than in short-term laboratory experiments where the motivation may weaken the effect of the temperature. As a first approximation, the model is applicable to all types of office work.

High temperatures, in practice, may be associated with low ventilation rate; however, in the studies referred to in the paper, the ventilation was constant, thus the results indicate only the effect of temperature. Low ventilation combined with high temperature would most probably decrease the productivity further due to the increased prevalence of SBS symptoms and other effects.

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